

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
THE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

TO:

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

US

DELPHI
SEE INVOICE
INSTRUCTIONS 00
00000

INVOICE TO:

US

PURCHASE

ORDER: S2S47549

This Number Must Appear On All Invoices, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each invoice.
Item Identification Number(s) must be shown on invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments on Post.

PHONE: 989
S RUDZINSKI
S12
ALTERNATION ISSUE DATE
03/17/04
ALTERNATION EFFECTIVE DATE

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions on the face and reverse side hereof, contains the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

PAYMENT TERMS NET 2ND DAY OF 2ND MONTH F.O.B. DESTINATION UNLESS OTHERWISE INDICATED SHIP VIA SEE BELOW

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	RFQ NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE
			THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)					
			REFERENCE S2B00034					
00001	12616	PR376550 001		SR. DESIGN III - 332 HOURS - REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF. HES#618-638-709-738 WHO ORDERED: T. BENNETT/7-4708		03/31/04 G	0.00%	1.0000
00002	1660	PR376550 002		AUTOCAD - 332 HOURS WHO ORDERED: T. BENNETT/7-4708		03/31/04 G	0.00%	1.0000
			ALL INVOICES MUST BE SENT TO: TIM BENNETT/757-4708 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL-					

A000897 USER JACQUELINE LEWIS

ORIGINAL

CONTINUE PAGE 2

Filed 03/26/07 Entered 03/26/07 15:47:11 Exhibit 3k
Ancon Pg 1 of 12

Engineering/Testing
H. E. Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Voice: (989) 753-9015
Fax: (989) 753-7703

7418-25 Filed 03/26/07 Entered 03/26/07 15:47:11
Ancon Pg 2 of 12

Invoice
Exhibit 3k
Invoice Number:
174
Invoice Date:
Apr 4, 2004
Page:
1

Sold To:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS-BENNETT
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID		Customer PO		Payment Terms	
Delphi		S2S47549		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
7,030.00	PR376550 001 SR. DESIGN III	1.00	7,030.00	9010061800,La	
925.00	PR376550 002 AUTOCAD REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF. HES #618-638-709-738	1.00	925.00	9010061800	

Check/Credit Memo No:

Total Invoice Amount

7,955.00

Remit Payment to:
H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM SHIP TO:
3900 HOLLAND RD.
SAGINAW MI
48601

PURCHASE
ORDER: S2S47549

US

US

This Number Must Appear On All Invoices, Packages and Bills of Lading.
(2) copies of your packing slip must accompany Item Identification Number(s) must be shown on Invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments Post.

INVOICE TO:
VENDOR NUMBER 14-423-0695
HE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

SEE INVOICE
INSTRUCTIONS 00
00000

PHONE: 989-
S RUDZINSKI
S12

ORDER DATE
03/17/04
ALTERATION ISSUE DATE
ALTERATION EFFECTIVE DATE

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, when accepted, shall constitute the entire agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon the Buyer unless made in writing and signed by Buyer's authorized representative.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

SHIP VIA
SEE BELOW

DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REQ. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE
			THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)					
			REFERENCE S2B000034					
00001	12616	PR376550 001		SR. DESIGN III - 332 HOURS - REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF. HES#618-638-709-738 WHO ORDERED: T. BENNETT/7-4708		03/31/04 G	0.00%	0.000
00002	1660	PR376550 002		AUTOCAD - 332 HOURS WHO ORDERED: T. BENNETT/7-4708		03/31/04 G	0.00%	1.0000
			ALL INVOICES MUST BE SENT TO: TIM BENNETT/757-4708 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL-					

05-44481 rdd Doc 7418-25 Filed 03/26/07 Entered 03/26/07 15:47:11
Engineering/Testing
H E Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Ancon Pg 5 of 12

Invoice
Invoice Number:
175
Invoice Date:
Apr 4, 2004
Page:
1

Voice: (989)753-9015

Fax: (989)753-7703

Sold To:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:
Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS - BENNETT
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID		Customer PO		Payment Terms	
Delphi		S2S47549		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
2,850.00	PR376550 001 SR. DESIGN III	1.00	2,850.00	9010063800,La	
375.00	PR376550 002 AUTOCAD REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF HES #618-638-709-738	1.00	375.00	9010063800,La	

Check/Credit Memo No:

Total Invoice Amount

3,225.00

Remit Payment to:
H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

DELPHI

DELPHI SAGINAW STEERING SYSTEM
3900 HOLLAND RD.
SAGINAW MI
48601

SHIP TO:

US

DELPHI SAGINAW STEERING SYS.
(3SI) SERVICE ORDERS
3900 HOLLAND RD
SAGINAW MI
48601

US

VENDOR NUMBER 14-423-0695
THE SERVICES CO
ANCON TOOL DIV
5117 S DORT HWY
FLINT MI
48507

INVOICE TO:
SEE INVOICE
INSTRUCTIONS 00
00000

DELPHI

US

PURCHASE

ORDER: S2S47549

This Number Must Appear On All Invoices, Packages and Bills of Lading.
(2) copies of your packing slip must accompany each invoice.
Item Identification Number(s) must be shown on invoices.
Invoice Attn: Accounts Payable
Do not Declare Valuation of Express Shipments Post.

ORDER DATE
03/17/04
ALTERNATION ISSUE DATE
S12
PHONE: 989-531-7412
S. RUDZINSKI
ALTERNATION EFFECTIVE DATE

This order is not binding until accepted. Acceptance should be executed on acknowledgment copy which should be returned to Buyer.
On the reverse side hereof are the terms and conditions to which Seller agrees by acceptance of this order.
This order, including the terms and conditions and any amendments, shall constitute the complete and final agreement between Buyer and Seller and no other agreement in any way modifying any of said terms and conditions will be binding upon either party.
If Government Contract Number is Shown Hereon, additional Terms and Conditions Attached Hereto Apply.

SHIP VIA
SEE BELOW

F.O.B. DESTINATION UNLESS OTHERWISE INDICATED
SHIPPING POINT

PAYMENT TERMS
NET 2ND DAY OF 2ND MONTH

ITEM SEQUENCE	QUANTITY ORDERED	ITEM IDENTIFICATION NO.	NOUN NAME	DESCRIPTION	REQ. NUMBER	DATE REQUIRED	TAX CODE/ %	BASE UNIT PRICE
THIS ORDER IS LISTED IN THE FOLLOWING CURRENCY USD DOLLAR (UNITED STATES)								
REFERENCE S2B00034								
00001	12616	PR376550 001	SR. DESIGN III - 332 HOURS - REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF. HES#618-638-709-738 WHO ORDERED: T. BENNETT/7-4708					
						03/31/04	G 0.00%	1.0000
00002	1660	PR376550 002	AUTOCAD - 332 HOURS WHO ORDERED: T. BENNETT/7-4708					
						03/31/04	G 0.00%	1.0000
ALL INVOICES MUST BE SENT TO: TIM BENNETT/757-4708 AT DELPHI SAGINAW TO INSURE PAYMENT. FAILURE TO DO SO MAY RESULT IN NON-PAYMENT OF INVOICES. PURCHASE ORDER NUMBER AND APPROPRIATE ITEM IDENTIFICATION NUMBERS MUST APPEAR ON ALL INVOICES. (IN) *RIGHT TO AUDIT* (ZH) BY ACCEPTANCE OF THIS PURCHASE ORDER THE SELLER OF GOODS AND/OR SERVICES GRANTS BUYER THE RIGHT TO AUDIT ALL CHARGES AND AGREES THAT ALL RECORDS SUPPORTING CHARGES (INCLUDING THOSE OF SUBSIDIARIES AND AFFIL-								

0000007 ISSUED JACQUETINE LEWIS

ORIGINAL

CONTINUE PAGE 9

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Ancon Pg 7 of 12

225 E. Morley Drive
Saginaw, MI 48601
USA

Voice: (989) 753-9015

Fax: (989) 753-7703

186

Invoice Date:

Apr. 4, 2004

Page:

1

Sold To:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS-BENNETT
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Customer ID	Customer PO	Payment Terms		
Delphi	S2S47549	Net 30 Days		
Quantity	Description	Unit Price	Extension	Job ID
1,900.00	PR376550 001 SR. DESIGN.III	1.00	1,900.00	9017090000
250.00	PR376550 002 AUTOCAD REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF HES #618-638-709-738	1.00	250.00	9017090000

Check/Credit Memo No:

Total Invoice Amount

2,150.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

Engineering/Testing
H E Services
225 E. Morley Drive
Saginaw, MI 48601
USA

Voice: (989) 753-9015

Fax: (989) 753-7703

Sold To:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Ship to:

Delphi Saginaw Steering Systems
(3SI) SERVICE ORDERS-BENNETT
3900 HOLLAND AVENUE
SAGINAW, MI 48601
US

Invoice

Exhibit 3k
Invoice Number:

199

Invoice Date:

Apr 14, 2004

Page:

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Customer ID		Customer PO		Payment Terms	
Delphi		S2S47549		Net 30 Days	
Quantity	Description	Unit Price	Extension	Job ID	
836.00	PR376550 001 SR DESIGN III	1.00	836.00	9017380000	
110.00	PR376550 002 AUTOCAD REVISE DESIGN FOR ALL CMS PANELS TO INCLUDE SINGLE AXIS SERVO AND DESIGN CONTROLS FOR SPRING & BUMPER REF HES #618-638-709-738	1.00	110.00	9017380000	

Check/Credit Memo No:

Total Invoice Amount

946.00

Remit Payment to:

H. E. SERVICES
c/o COMERICA
DEPARTMENT #274201
P.O. BOX 67000
DETROIT, MI 48267-2742

Authorized By: _____

Date: _____

